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# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, DC 20549

# **FORM 10-Q/A**

# Amendment No. 1

[X] Quarterly Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

For the period ended June 30, 2004

or

[ ] Transition Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

For the transition period from \_\_\_\_\_\_ to \_\_\_\_\_

Commission File Number 0-30242

# Lamar Advertising Company

Commission File Number 1-12407

# Lamar Media Corp.

(Exact name of registrants as specified in their charters)

Delaware Delaware (State or other jurisdiction of incorporation or organization) 5551 Corporate Blvd., Baton Rouge, LA (Address of principle executive offices) 72-1449411 72-1205791 (I.R.S Employer Identification No.) 70808 (Zip Code)

Registrants' telephone number, including area code: (225) 926-1000

Indicate by check mark whether each registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes (X) No ()

Indicate by check mark whether Lamar Advertising Company is an accelerated filer (as defined in Rule 12b-2 of the Exchange Act: Yes (X) No ()

Indicate by check mark whether Lamar Media Corp. is an accelerated filer (as defined in Rule 12b-2 of the Exchange Act: Yes () No (X)

The number of shares of Lamar Advertising Company's Class A common stock outstanding as of August 2, 2004: 88,594,472

The number of shares of the Lamar Advertising Company's Class B common stock outstanding as of August 2, 2004: 15,672,527

The number of shares of Lamar Media Corp. common stock outstanding as of August 2, 2004: 100

This combined Form 10-Q/A is separately filed by (i) Lamar Advertising Company and (ii) Lamar Media Corp. (which is a wholly owned subsidiary of Lamar Advertising Company). Lamar Media Corp. meets the conditions set forth in general instruction H(1) (a) and (b) of Form 10-Q and is, therefore, filing this form with the reduced disclosure format permitted by such instruction.

#### Explanatory Note

In connection with the preparation of its Form 10-Q, for the quarter ended September 30, 2004, the Company determined, in consultation with its outside auditors, to change the way it applies Financial Accounting Standard 143, "Accounting for Asset Retirement Obligations," which the Company adopted effective January 1, 2003. The Company has decided to expand the scope of the outdoor advertising structures that are subject to the calculation of the asset retirement obligations required under Financial Accounting Standard 143, "Accounting for Asset Retirement Obligations" by including steel structures in addition to non-steel structures, instead of accounting for such costs under Financial Accounting Standard 13, "Accounting for Leases."

As a result, the Company is restating its audited consolidated financial statements for the year ended December 31, 2003 and its unaudited condensed consolidated financial statements for quarters ended March 31, 2004 and June 30, 2004. Amendments to the Company's previously filed Form 10-K for 2003 and its Forms 10-Q for its first quarter of 2004 will be filed to reflect this restatement. In this Form 10-Q/A, the financial statements and other information for the six months ended June 30, 2004 and all comparative information for 2003 are presented on this restated basis. See Note 2 "Restatement of Financial Statements". "In order to preserve the nature and character of the disclosures set forth in our Form 10-Q as originally filed, no attempt has been made in this amendment to modify or update such disclosures except as required to reflect the effects of the restatement."

#### NOTE REGARDING FORWARD-LOOKING STATEMENTS

This combined Quarterly Report on Form 10-Q/A of Lamar Advertising Company (the "Company") and Lamar Media Corp. ("Lamar Media") contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934. These are statements that relate to future periods and include statements about the Company's and Lamar Media's:

- expected operating results;
- market opportunities;
- acquisition opportunities;
- · ability to compete; and
- stock price.

Generally, the words anticipates, believes, expects, intends, estimates, projects, plans and similar expressions identify forward-looking statements. These forward-looking statements involve known and unknown risks, uncertainties and other important factors that could cause the Company's and Lamar Media's actual results, performance or achievements or industry results to differ materially from any future results, performance or achievements expressed or implied by these forward-looking statements. These risks, uncertainties and other important factors include, among others:

- risks and uncertainties relating to the Company's significant indebtedness;
- the demand for outdoor advertising;
- the performance of the U.S. economy generally and the level of expenditures on outdoor advertising particularly;
- the Company's ability to renew expiring contracts at favorable rates;
- the integration of companies that the Company acquires and its ability to recognize cost savings or operating efficiencies as a result of these acquisitions;
- the Company's need for and ability to obtain additional funding for acquisitions or operations; and

Condensed Consolidated Statements of Cash Flows for the six months ended June 30, 2004 and 2003

• the regulation of the outdoor advertising industry by federal, state and local governments.

For a further description of these and other risks and uncertainties, the Company encourages you to read carefully the portion of the combined Annual Report on Form 10-K for the year ended December 31, 2003 of the Company and Lamar Media under the caption "Factors Affecting Future Operating Results" in Item 7 — Management's Discussion and Analysis of Financial Condition and Results of Operations filed with the SEC on March 10, 2004 and as amended on November 30, 2004, (the "2003 Combined Form 10-K").

The forward-looking statements contained in this combined Quarterly Report on Form 10-Q/A speak only as of August 5, 2004, the date of this combined report was originally filed. Lamar Advertising Company and Lamar Media Corp. expressly disclaim any obligation or undertaking to disseminate any updates or revisions to any forward-looking statement contained in this combined Quarterly Report to reflect any change in their expectations with regard thereto or any change in events, conditions or circumstances on which any forward-looking statement is based, except as may be required by law.

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# **ITEM 1.- FINANCIAL STATEMENTS**

# LAMAR ADVERTISING COMPANY AND SUBSIDIARIES

# RESTATED CONDENSED CONSOLIDATED BALANCE SHEETS (IN THOUSANDS, EXCEPT SHARE AND PER SHARE DATA)

|  | June 30,<br>2004 | December 31,<br>2003 |
|--|------------------|----------------------|
|  | (unaudited)      |                      |
| ASSETS   |                  |                      |
| Current assets:  |                  |                      |
| Cash and cash equivalents  | \$ 17,775        | \$ 7,797             |
| Receivables, net of allowance for doubtful accounts of \$5,000 and \$4,914 in 2004 and 2003, respectively  | 101,575          | 90,072               |
| Prepaid expenses   | 46,731           | 32,377               |
| Deferred income tax assets   | 6,166            | 6,051                |
| Other current assets   | 6,685            | 7,820                |
| Total current assets   | 178,932          | 144,117              |
| Property, plant and equipment  | 2,015,518        | 1,988,096            |
| Less accumulated depreciation and amortization   | (757,682)        | (702,272)            |
| Net property, plant and equipment  | 1,257,836        | 1,285,824            |
| Goodwill   | 1,252,749        | 1,240,275            |
| Intangible assets  | 902,595          | 938,643              |
| Deferred financing costs, net of accumulated amortization of \$23,415 and \$20,783, respectively   | 26,759           | 28,355               |
| Other assets   | 31,191           | 32,159               |
| Total assets   | \$3,650,062      | \$3,669,373          |
| LIABILITIES AND STOCKHOLDERS' EQUITY   |                  |                      |
| Current liabilities:   |                  |                      |
| Trade accounts payable   | \$ 8,810         | \$ 8,813             |
| Current maturities of long-term debt   | 37,924           | 5,044                |
| Accrued expenses   | 35,866           | 45,986               |
| Deferred income  | 12,073           | 14,372               |
| Total current liabilities  | 94,673           | 74,215               |
| Long-term debt   | 1,623,444        | 1,699,819            |
| Deferred income tax liabilities  | 70,547           | 73,352               |
| Asset retirement obligation  | 130,513          | 123,217              |
| Other liabilities  | 8,549            | 9,109                |
| Total liabilities  | 1,927,726        | 1,979,712            |
| Stockholders' equity:  |                  |                      |
| Series AA preferred stock, par value \$.001, \$63.80 cumulative dividends, authorized 5,720 shares; 5,719  |                  |                      |
| shares issued and outstanding at 2004 and 2003   |                  | —                    |
| Class A preferred stock, par value \$638, \$63.80 cumulative dividends, 10,000 shares authorized; 0 shares issued and outstanding at 2004 and 2003 | _                | _                    |
| Class A common stock, par value \$.001, 175,000,000 shares authorized, 88,594,472 and 87,266,763 shares  |                  |                      |
| issued and outstanding at 2004 and 2003, respectively  | 89               | 87                   |
| Class B common stock, par value \$.001, 37,500,000 shares authorized, 15,672,527 and 16,147,073 shares   |                  |                      |
| issued and outstanding at 2004 and 2003, respectively  | 16               | 16                   |
| Additional paid-in capital   | 2,126,362        | 2,097,555            |
| Accumulated deficit  | (404,131)        | (407,997)            |
| Stockholders' equity   | 1,722,336        | 1,689,661            |
| Total liabilities and stockholders' equity   | \$3,650,062      | \$3,669,373          |
|  |                  |                      |

See accompanying notes to condensed consolidated financial statements.

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# LAMAR ADVERTISING COMPANY AND SUBSIDIARIES

# RESTATED CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS (UNAUDITED) (IN THOUSANDS, EXCEPT SHARE AND PER SHARE DATA)

|   | Three Months Ended<br>June 30, |             |             | nths Ended<br>ne 30, |
|---|--------------------------------|-------------|-------------|----------------------|
|   | 2004                           | 2003        | 2004        | 2003                 |
| Net revenues  | \$ 226,915                     | \$ 208,178  | \$ 427,891  | \$ 392,399           |
| Operating expenses (income)   |                                |             |             |                      |
| Direct advertising expenses   | 74,362                         | 73,361      | 148,153     | 144,918              |
| General and administrative expenses   | 38,437                         | 35,216      | 76,713      | 71,517               |
| Corporate expenses  | 7,214                          | 5,364       | 14,373      | 11,910               |
| Depreciation and amortization   | 72,472                         | 69,985      | 142,713     | 138,097              |
| Loss (gain) on disposition of assets  | 3,237                          | (1,127)     | 2,085       | (1,457)              |
|   | 195,722                        | 182,799     | 384,037     | 364,985              |
| Operating income  | 31,193                         | 25,379      | 43,854      | 27,414               |
| Other expense (income)  |                                |             |             |                      |
| Loss on extinguishment of debt  | _                              | 5,754       | _           | 16,927               |
| Interest income   | (62)                           | (66)        | (121)       | (184)                |
| Interest expense  | 18,133                         | 24,340      | 37,035      | 49,679               |
|   | 18,071                         | 30,028      | 36,914      | 66,422               |
| Income (loss) before income tax expense<br>(benefit) and cumulative effect of a change in |                                |             |             |                      |
| accounting principle  | 13,122                         | (4,649)     | 6,940       | (39,008)             |
| Income tax expense (benefit)  | 5,441                          | (1,302)     | 2,892       | (13,922)             |
| Income (loss) before cumulative effect of a<br>change in accounting principle             | 7,681                          | (3,347)     | 4,048       | (25,086)             |
| Cumulative effect of a change in accounting   | .,                             | (-, )       | .,          | (,)                  |
| principle, net of tax   | _                              | _           | _           | 40,240               |
| Net income (loss)   | 7,681                          | (3,347)     | 4,048       | (65,326)             |
| Preferred stock dividends   | 91                             | 91          | 182         | 182                  |
| Net income (loss) applicable to common stock  | \$ 7,590                       | \$ (3,438)  | \$ 3,866    | \$ (65,508)          |
| Earnings (loss) per share:  |                                |             |             |                      |
| Basic:  |                                |             |             |                      |
| Before cumulative effect of a change in<br>accounting principle                           | \$ 0.07                        | \$ (0.03)   | \$ 0.04     | \$ (0.25)            |
| Cumulative effect of a change in accounting   | \$ 0.07                        | \$ (0.03)   | \$ 0.04     | \$ (0.23)            |
| principle   | _                              | _           | _           | (0.39)               |
| Basic earnings (loss) per share   | \$ 0.07                        | \$ (0.03)   | \$ 0.04     | \$ (0.64)            |
| <b>3</b> ( ),   | ¢ 0107                         | (0.000)     | ¢ 0101      |                      |
| Diluted:  |                                |             |             |                      |
| Before cumulative effect of a change in   | \$ 0.07                        | \$ (0.03)   | \$ 0.04     | \$ (0.25)            |
| accounting principle<br>Cumulative effect of a change in accounting                       | \$ 0.07                        | \$ (0.05)   | \$ 0.04     | \$ (0.25)            |
| principle   | _                              | _           | _           | (0.39)               |
| Diluted earnings (loss) per share   | \$ 0.07                        | \$ (0.03)   | \$ 0.04     | \$ (0.64)            |
| - · · ·   | φ 0.07                         | φ (0.05)    | ψ 0.04      | φ (0.04)             |
| Weighted average common shares used in<br>computing earnings (loss) per share:            |                                |             |             |                      |
| Basic   | 103,902,268                    | 102,481,555 | 103,754,925 | 102,076,725          |
| Incremental common shares   | 592,146                        |             | 519,641     |                      |
| Diluted   | 104,494,414                    | 102,481,555 | 104,274,566 | 102,076,725          |

See accompanying notes to condensed consolidated financial statements.

# LAMAR ADVERTISING COMPANY AND SUBSIDIARIES

# RESTATED CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (UNAUDITED) (IN THOUSANDS)

|  |           | iths Ended<br>1e 30, |
|--|-----------|----------------------|
|  | 2004      | 2003                 |
| ash flows from operating activities:   |           |                      |
| Net income (loss)  | \$ 4,048  | \$ (65,326)          |
| Adjustments to reconcile net income (loss) to net cash provided by operating activities: |           |                      |
| Depreciation and amortization  | 142,713   | 138,097              |
| Amortization included in interest expense  | 2,632     | 3,332                |
| Loss (gain) on disposition of assets   | 2,085     | (1,457)              |
| Deferred tax expense (benefit)   | 2,070     | (13,662)             |
| Provision for doubtful accounts  | 3,460     | 4,268                |
| Loss on debt extinguishment  |           | 16,927               |
| Cumulative effect of a change in accounting principle, net of tax                        | _         | 40,240               |
| Changes in operating assets and liabilities:   |           |                      |
| (Increase) decrease in:  |           |                      |
| Receivables  | (14,455)  | (10,293)             |
| Prepaid expenses   | (14,550)  | (13,038)             |
| Other assets   | 1,715     | (4,776)              |
| Increase (decrease) in:  |           |                      |
| Trade accounts payable   | (2)       | 370                  |
| Accrued expenses   | (10,186)  | 4,646                |
| Other liabilities  | (2,299)   | (1,014)              |
| Net cash provided by operating activities  | 117,231   | 98,314               |
| ash flows from investing activities:   |           |                      |
| Acquisition of new markets   | (50,541)  | (102,804)            |
| Capital expenditures   | (35,075)  | (40,767)             |
| Proceeds from disposition of assets  | 3,526     | 2,448                |
| Net cash used in investing activities  | (82,090)  | (141,123)            |
| ash flows from financing activities:   |           | <u> </u>             |
| Debt issuance costs  | (1,036)   | (9,050)              |
| Net proceeds from issuance of common stock   | 19,549    | 4,303                |
| Principal payments on long-term debt   | (3,494)   | (370,939)            |
| Net (payments) borrowings under credit agreements  | (40,000)  | 40,000               |
| Cash from deposits for debt extinguishment   | _         | 266,657              |
| Deposits for debt extinguishment   | _         | (301,198)            |
| Net proceeds from note offerings and new note payable                                    | _         | 408,300              |
| Dividends  | (182)     | (182)                |
| Net cash (used in) provided by financing activities                                      | (25,163)  | 37,891               |
| Net increase (decrease) in cash and cash equivalents                                     | 9,978     | (4,918)              |
| Cash and cash equivalents at beginning of period   | 7,797     | 15,610               |
| Cash and cash equivalents at end of period   | \$ 17,775 | \$ 10,692            |
| upplemental disclosures of cash flow information:  |           |                      |
| Cash paid for interest   | \$_37,671 | \$_36,422            |
| Cash paid for state and federal income taxes   | \$ 423    | \$ 291               |
| Common stock issuance related to acquisitions  | \$ 4,270  | \$ 50,630            |

See accompanying notes to condensed consolidated financial statements.

# LAMAR ADVERTISING COMPANY AND SUBSIDIARIES

#### NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED) (IN THOUSANDS, EXCEPT FOR SHARE AND PER SHARE DATA)

# 1. Significant Accounting Policies

The information included in the foregoing interim condensed consolidated financial statements is unaudited. In the opinion of management, all adjustments, consisting of normal recurring adjustments, necessary for a fair presentation of the Company's financial position and results of operations for the interim periods presented have been reflected herein. The results of operations for interim periods are not necessarily indicative of the results to be expected for the entire year. These condensed consolidated financial statements should be read in conjunction with the Company's consolidated financial statements and the notes thereto included in the 2003 Combined Form 10-K.

The Company previously included amortization of debt issuance costs under depreciation and amortization in the Consolidated Statement of Operations. The Company is reclassifying this cost to interest expense. The effect of this reclassification is a decrease in depreciation and amortization and an increase in interest expense and operating income in the prior periods. The reclassification had no effect on previously reported net income. The amortization of debt issuance fees was \$1,300 and \$1,753 for the three months ended June 30, 2004 and June 30, 2003 and \$2,632 and \$3,332 for the six months ended June 30, 2004 and June 30, 2003, respectively.

#### 2. Restatement of Financial Statements

The Company is restating its financial statements for the fiscal quarters ended June 30, 2004. The Company will also amend and restate its financial statements and notes thereto included in the Company's 2003 annual report on Form 10-K and its unaudited condensed consolidated financial statements for the quarter ended March 31, 2004 on Form 10-Q/A.

This restatement of the financial statements corrects the adoption of Statement of Financial Accounting Standard 143, "Accounting for Asset Retirement Obligations" (Statement 143), effective January 1, 2003. Previously all of the Company's liabilities for asset retirement obligations related to the Company's structure inventory that it considers would be retired upon dismantlement of the advertising structure. The Company's steel structures, unlike its non-steel structures, are not typically retired but relocated to another location. As such, the costs associated with the removal of the steel structures and resurfacing of the land were believed to be outside the scope of Statement 143 and were recorded when incurred in accordance with Statement of Financial Accounting Standard 13, "Accounting for Leases". The Company reconsidered the provisions of Statement 143 and has determined that the liabilities should include costs associated with the removal of the steel structures and resurfacing of the land in the asset retirement obligation.

The effect of the restatement on the condensed consolidated statements of operations for the three-months ended June 30, 2004 and June 30, 2003 and six months ended June 30, 2004 and 2003, are set forth below:

|   | Three moi<br>June 3 | nths ended<br>0, 2004     |             | nths ended<br>0, 2003     | Six mont<br>June 3 | hs ended<br>0, 2004       |             | hs ended<br>0, 2003       |
|---|---------------------|---------------------------|-------------|---------------------------|--------------------|---------------------------|-------------|---------------------------|
|   | As Restated         | As Previously<br>Reported | As Restated | As Previously<br>Reported | As Restated        | As Previously<br>Reported | As Restated | As Previously<br>Reported |
| Depreciation and Amortization*                                    | 72,472              | 71,519                    | 69,985      | 69,560                    | 142,713            | 140,839                   | 138,097     | 137,073                   |
| Gain (loss) on disposition of assets                              | 3,237               | 3,461                     | (1,127)     | (828)                     | 2,085              | 2,532                     | (1,457)     | (858)                     |
| Operating expenses  | 195,722             | 194,993                   | 182,799     | 182,673                   | 384,037            | 382,610                   | 364,985     | 364,560                   |
| Operating income  | 31,193              | 31,922                    | 25,379      | 25,505                    | 43,854             | 45,281                    | 27,414      | 27,839                    |
| Interest expense*   | 18,133              | 16,833                    | 24,340      | 22,587                    | 37,035             | 34,403                    | 49,679      | 46,347                    |
| Income (loss) before tax expense (benefit) and cumulative         |                     |                           |             |                           |                    |                           |             |                           |
| effect of a change in accounting principle                        | 13,122              | 15,151                    | (4,649)     | (2,770)                   | 6,940              | 10,999                    | (39,008)    | (35,251)                  |
| Income tax expense (benefit)                                      | 5,441               | 6,286                     | (1,302)     | (569)                     | 2,892              | 4,581                     | (13,922)    | (12,457)                  |
| Income (loss) before cumulative effect of a change in             |                     |                           |             |                           |                    |                           |             |                           |
| accounting principle  | 7,681               | 8,865                     | (3,347)     | (2,201)                   | 4,048              | 6,418                     | (25,086)    | (22,794)                  |
| Cumulative effect of a change in accounting principle, net of tax | _                   | ·                         | _           | _                         |                    | _                         | 40,240      | 11,679                    |
| Net income (loss)   | 7,681               | 8,865                     | (3,347)     | (2,201)                   | 4,048              | 6,418                     | (65,326)    | (34,473)                  |
| Net income loss applicable to common stock                        | 7,590               | 8,774                     | (3,438)     | (2,292)                   | 3,866              | 6,236                     | (65,508)    | (34,655)                  |

\* The as restated three months and six months ended June 30, 2004 and June 30, 2003 results have been adjusted for the amortization of deferred financing costs reclassification as discussed in Footnote 1 to these quarterly financial statements.

|  | Three months ended<br>June 30, 2004 |                           | Three months ended<br>June 30, 2003 |                           | Six months ended<br>June 30, 2004 |                           | Six months ended<br>June 30, 2003 |                           |
|--|-------------------------------------|---------------------------|-------------------------------------|---------------------------|-----------------------------------|---------------------------|-----------------------------------|---------------------------|
|  | As Restated                         | As Previously<br>Reported | As Restated                         | As Previously<br>Reported | As Restated                       | As Previously<br>Reported | As Restated                       | As Previously<br>Reported |
| Loss per share:                                    |                                     |                           |                                     |                           |                                   |                           |                                   |                           |
| Basic and diluted:                                 |                                     |                           |                                     |                           |                                   |                           |                                   |                           |
| Before cumulative effect of a change in accounting |                                     |                           |                                     |                           |                                   |                           |                                   |                           |
| principle  | \$0.07                              | \$0.08                    | \$(0.03)                            | \$(0.02)                  | \$0.04                            | \$0.06                    | \$(0.25)                          | \$(0.23)                  |
| Cumulative effect of a change in accounting        |                                     |                           |                                     |                           |                                   |                           |                                   |                           |
| principle  |                                     | _                         | _                                   |                           |                                   |                           | \$(0.39)                          | \$(0.11)                  |
| Basic and diluted loss per share                   | \$0.07                              | \$0.08                    | \$(0.03)                            | \$(0.02)                  | \$0.04                            | \$0.06                    | \$(0.64)                          | \$(0.34)                  |

The effect of the restatement of the condensed consolidated balance sheet as of December 31, 2003 is set forth below:

|  | As Restated | As Previously<br>Reported |
|--|-------------|---------------------------|
| Property, plant & equipment                | 1,988,096   | 1,933,003                 |
| Accumulated depreciation                   | (702,272)   | (679,205)                 |
| Total Assets                               | 3,669,373   | 3,637,347                 |
| Deferred income tax liabilities            | 73,352      | 94,542                    |
| Asset retirement obligation                | 123,217     | 36,857                    |
| Total Liabilities                          | 1,979,712   | 1,914,542                 |
| Accumulated Deficit                        | (407,997)   | (374,853)                 |
| Stockholder's Equity                       | 1,689,661   | 1,722,805                 |
| Total liabilities and stockholder's equity | 3,669,373   | 3,637,347                 |

The restatement did not effect cash provided by operations, cash used in investing activities or cash provided by financing activities for the six months ended June 30, 2004 and June 30, 2003.

3. Acquisitions

On January 8, 2004, the Company purchased the assets of Advantage Advertising, LLC valued at approximately \$7,158. The purchase price consisted of approximately \$5,728 cash at closing and the exercise of an option agreement previously entered into, valued at approximately \$1,430.

On January 30, 2004, the Company purchased the assets of Action Advertising, Inc. for a cash purchase price of approximately \$8,610.

On June 25, 2004, the Company purchased the assets of Pinnacle Media, LLC for a cash purchase price of approximately \$10,338.

During the six months ended June 30, 2004, the Company completed additional acquisitions of outdoor advertising assets for a total purchase price of approximately \$30,135, which consisted of the issuance of 68,986 shares of Lamar Advertising Class A common stock valued at \$2,476, warrants valued at \$1,794 and \$25,865 in cash.

Each of these acquisitions was accounted for under the purchase method of accounting, and, accordingly, the accompanying consolidated financial statements include the results of operations of each acquired entity from the date of acquisition. The acquisition costs have been allocated to assets acquired and liabilities assumed based on fair market value at the dates of acquisition. The following is a summary of the preliminary allocation of the acquisition costs in the above transactions.

|                               | Advantage<br>Adv., LLC | Action<br>Adv., Inc. | Pinnacle<br>Media, LLC | Other  | Total  |
|-------------------------------|------------------------|----------------------|------------------------|--------|--------|
| Current assets                | \$ —                   | 110                  | 207                    |        | 317    |
| Property, plant and equipment | 855                    | 2,208                | 1,699                  | 9,782  | 14,544 |
| Goodwill                      | 2,854                  |                      | 643                    | 8,977  | 12,474 |
| Site locations                | 2,806                  | 5,064                | 6,386                  | 8,622  | 22,878 |
| Non-competition agreements    | —                      | 40                   |                        | 215    | 255    |
| Customer lists and contracts  | 643                    | 1,188                | 1,463                  | 2,896  | 6,190  |
| Current liabilities           | —                      | —                    | 60                     | 357    | 417    |
|                               | \$7,158                | 8,610                | 10,338                 | 30,135 | 56,241 |

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# LAMAR ADVERTISING COMPANY AND SUBSIDIARIES NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED) (IN THOUSANDS, EXCEPT FOR SHARE AND PER SHARE DATA)

Summarized below are certain unaudited pro forma statements of operations data for the three months and six months ended June 30, 2004 and June 30, 2003 as if each of the above acquisitions and the acquisitions occurring in 2003, which were fully described in the 2003 Combined Form 10-K, had been consummated as of January 1, 2003. This pro forma information does not purport to represent what the Company's results of operations actually would have been had such transactions occurred on the date specified or to project the Company's results of operations for any future periods.

|  |           | onths Ended<br>ne 30, | Six Months Ended<br>June 30, |             |  |
|--|-----------|-----------------------|------------------------------|-------------|--|
|  | 2004      | 2003                  | 2004                         | 2003        |  |
| Net revenues                                 | \$227,443 | \$211,153             | \$429,341                    | \$401,660   |  |
| Net income (loss) applicable to common stock | \$ 7,882  | \$ (3,178)            | \$ 4,584                     | \$ (65,217) |  |
| Net loss per common share - basic            | \$ 0.08   | \$ (0.03)             | \$ 0.04                      | \$ (0.63)   |  |
| Net loss per common share - diluted          | \$ 0.08   | \$ (0.03)             | \$ 0.04                      | \$ (0.63)   |  |

#### 4. Goodwill and Other Intangible Assets

The following is a summary of intangible assets at June 30, 2004 and December 31, 2003.

|                                  |                              | June 30,                 | 2004                        | December                 | 31, 2003                    |
|----------------------------------|------------------------------|--------------------------|-----------------------------|--------------------------|-----------------------------|
|                                  | Estimated<br>Life<br>(Years) | Gross Carrying<br>Amount | Accumulated<br>Amortization | Gross Carrying<br>Amount | Accumulated<br>Amortization |
| Amortizable Intangible Assets:   |                              |                          |                             |                          |                             |
| Customer lists and contracts     | 7 - 10                       | 394,981                  | 274,013                     | 388,791                  | 248,617                     |
| Non-competition agreements       | 3 - 15                       | 57,919                   | 49,371                      | 57,664                   | 46,197                      |
| Site locations                   | 15                           | 1,043,915                | 277,595                     | 1,021,037                | 243,170                     |
| Other                            | 5 - 15                       | 13,611                   | 6,852                       | 17,578                   | 8,443                       |
|                                  |                              | 1,510,426                | 607,831                     | 1,485,070                | 546,427                     |
| Unamortizable Intangible Assets: |                              |                          |                             |                          |                             |
| Goodwill                         |                              | \$1,506,384              | \$253,635                   | \$1,493,910              | \$253,635                   |

The changes in the gross carrying amount of goodwill for the six months ended June 30, 2004 are as follows:

| Balance as of December 31, 2003                              | \$1,493,910 |
|--|-------------|
| Goodwill acquired during the six months ending June 30, 2004 | 12,474      |
| Impairment losses  | —           |
| Balance as of June 30, 2004                                  | \$1,506,384 |

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# LAMAR ADVERTISING COMPANY AND SUBSIDIARIES NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED) (IN THOUSANDS, EXCEPT FOR SHARE AND PER SHARE DATA)

#### 5. Long-Term Debt

On February 6, 2004, Lamar Media amended its credit agreement dated March 7, 2003 whereby it changed its \$975,000 term facility to include a \$425,000 Tranche A and a \$550,000 Tranche C facility. The proceeds were used to pay off the Tranche B facility and the total debt outstanding remained unchanged.

#### 6. Asset Retirement Obligation

Effective January 1, 2003, the Company adopted Statement of Financial Accounting Standard 143, "Accounting for Asset Retirement Obligations" (Statement 143), and recorded a loss of \$40,240 as the cumulative effect of a change in accounting principle, which is net of an income tax benefit of \$25,727. Prior to its adoption of Statement 143, the Company expensed these costs at the date of retirement.

All of the Company's asset retirement obligations relate to the Company's structure inventory that it considers would be retired upon dismantlement of the advertising structure. The following table reflects information related to our asset retirement obligations:

| Balance at December 31, 2003 (restated)   | \$123,217 |
|---|-----------|
| Additions to asset retirement obligations | 4,742     |
| Accretion expense                         | 4,172     |
| Liabilities settled                       | (1,618)   |
| Balance at June 30, 2004 (restated)       | \$130,513 |

#### 7. Stock-Based Compensation

The Company accounts for its stock option plan under the intrinsic value method in accordance with the provisions of Accounting Principles Board (APB) Opinion No. 25, "Accounting for Stock Issued to Employees," and related interpretations. As such, compensation expense is recorded on the date of grant only if the current market price of the underlying stock exceeds the exercise price. SFAS No. 123, "Accounting for Stock-Based Compensation" and SFAS No. 148, "Accounting for Stock-Based Compensation – Transition and Disclosure an amendment of FASB Statement No. 123" permit entities to recognize as an expense over the vesting period, the fair value of all stock-based awards on the date of grant. Alternatively, SFAS No. 123 also allows entities to continue to apply the provisions of APB Opinion No. 25 and provide pro forma net income and pro forma earnings per share disclosures for employee stock option grants made in 1995 and future years as if the fair-value-based method defined in SFAS No. 123 has been applied.

The following table illustrates the effect on net income (loss) and income (loss) per common share as if we had applied the fair value recognition provisions of SFAS No. 123 to stock-based employee compensation:

|  | Three months ended<br>June 30, |                    | Six months ended<br>June 30, |                    |
|--|--------------------------------|--------------------|------------------------------|--------------------|
|  | 2004<br>(Restated)             | 2003<br>(Restated) | 2004<br>(Restated)           | 2003<br>(Restated) |
| Net income (loss) applicable to common stock, as reported  | \$ 7,590                       | \$(3,438)          | \$ 3,866                     | \$(65,508)         |
| Deduct: Total stock based employee compensation expense determined<br>under fair value based method for all awards, net of related tax effects | (2,023)                        | (967)              | (5,884)                      | (1,978)            |
| Pro forma net income (loss) applicable to common stock   | 5,567                          | (4,405)            | (2,018)                      | (67,486)           |
| Net income (loss) per common share – basic and diluted   | _                              | _                  | _                            |                    |
| Net income (loss), as reported   | \$ 0.07                        | \$ (0.03)          | \$ 0.04                      | \$ (0.64)          |
| Net income (loss), pro forma   | \$ 0.05                        | \$ (0.04)          | \$ (0.02)                    | \$ (0.66)          |

# LAMAR ADVERTISING COMPANY AND SUBSIDIARIES NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED) (IN THOUSANDS, EXCEPT SHARE AND PER SHARE DATA)

# 8. Summarized Financial Information of Subsidiaries

Separate financial statements of each of the Company's direct or indirect wholly owned subsidiaries that have guaranteed Lamar Media's obligations with respect to its publicly issued notes (collectively, the Guarantors) are not included herein because the Company has no independent assets or operations, the guarantees are full and unconditional and joint and several and the only subsidiary that is not a guarantor is considered to be minor. Lamar Media's ability to make distributions to Lamar Advertising is restricted under the terms of its bank credit facility and the indenture relating to Lamar Media's outstanding notes. As of June 30, 2004 and December 31, 2003, the net assets restricted as to transfers from Lamar Media Corp. to Lamar Advertising Company in the form of cash dividends, loans or advances were \$1,926,555 and \$1,903,600, respectively.

#### 9. Earnings Per Share

Earnings per share are computed in accordance with SFAS No. 128, "Earnings Per Share." Basic earnings per share are computed by dividing income available to common stockholders by the weighted average number of common shares outstanding during the period. Diluted earnings per share reflect the potential dilution that could occur if the Company's convertible debt, options and warrants were converted to common stock. The number of potentially dilutive shares excluded from the calculation because of their antidilutive effect is 5,581,755 and 7,513,583 for the three months ended June 30, 2004 and 2003 and 5,581,755 and 7,033,955 for the six months ended June 30, 2004 and 2003, respectively.

The following table reconciles the net income (loss) and common shares outstanding used in the calculations of basic and diluted earnings per share for the three month and six month periods ended June 30, 2004 and 2003.

|                                | Three  | Three months ended June 30, 2004                       |                                     | Six  | Six months ended June 30, 2004                         |                                     |  |
|--------------------------------|--|--|-------------------------------------|--|--|-------------------------------------|--|
|                                | Net Income<br>Available<br>to Common<br>Stockholders<br>(Restated) | Weighted<br>Average<br>Common<br>Shares<br>Outstanding | Earnings<br>Per Share<br>(Restated) | Net Income<br>Available<br>to Common<br>Stockholders<br>(Restated) | Weighted<br>Average<br>Common<br>Shares<br>Outstanding | Earnings<br>Per Share<br>(Restated) |  |
| Basic                          | \$ 7,590   | 103,902,268  | \$ 0.07                             | \$ 3,866   | 103,754,925  | \$ 0.04                             |  |
| Effect of dilutive securities: |  |  |                                     |  |  |                                     |  |
| Preferred stock                | —  | —  |                                     | _  | —  |                                     |  |
| Stock options                  | —  | 585,166  |                                     |  | 514,043  |                                     |  |
| Warrants                       | _  | 6,980  |                                     | _  | 5,598  |                                     |  |
| Diluted                        | \$ 7,590   | 104,494,414  | \$ 0.07                             | \$ 3,866   | 104,274,566  | \$ 0.04                             |  |
|                                | Three  | months ended June 30, 2                                | 003                                 | Six months ended June 30, 2003                                     |  | }                                   |  |
|                                | Net Loss<br>Available<br>to Common<br>Stockholders<br>(Restated)   | Average<br>Weighted<br>Common<br>Shares<br>Outstanding | Loss<br>Per Share<br>(Restated)     | Net Loss<br>Available<br>to Common<br>Stockholders<br>(Restated)   | Average<br>Weighted<br>Common<br>Shares<br>Outstanding | Loss<br>Per Share<br>(Restated)     |  |
| Basic                          | \$ (3,438)   | 102,481,555  | \$ (0.03)                           | \$ (65,508)  | 102,076,725  | \$ (0.64)                           |  |
| Effect of dilutive securities: |  |  |                                     |  |  |                                     |  |
| Preferred stock                | —  | —  |                                     | —  | —  |                                     |  |
| Stock options                  | —  | —  |                                     | —  | —  |                                     |  |
| Warrants                       | —  | _  |                                     | —  | —  |                                     |  |
| Diluted                        | \$ (3,438)   | 102,481,555  | \$ (0.03)                           | \$ (65,508)  | 102,076,725  | \$ (0.64)                           |  |
|                                |  | -7-  |                                     |  |  |                                     |  |

# LAMAR ADVERTISING COMPANY AND SUBSIDIARIES NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED) (IN THOUSANDS, EXCEPT SHARE AND PER SHARE DATA)

#### 10. Accounting Pronouncements

In December 2003, the FASB issued Interpretation No. 46R, "Consolidation of Variable Interest Entities, (revised December 2003) an interpretation of ARB No. 51." This Interpretation addresses the consolidation by business enterprises of variable interest entities as defined in the Interpretation. The Interpretation applies immediately to variable interests in variable interest entities created after January 31, 2003 and existing variable interest entities at the end of the period ending after March 15, 2004. The application of this Interpretation did not have an effect on the Company's financial statements as the Company has no interest in variable interest entities.

On March 31, 2004, the FASB published an Exposure Draft, "Share-Based Payment, an Amendment of FASB Statement No. 123 and APB No. 25." The proposed change in accounting would replace the existing requirements under FAS No. 123 and APB No. 25. Under the proposal, all forms of share-based payments to employees, including employee stock options and employee stock purchase plans, would be treated the same as other forms of compensation by recognizing the related cost in the statement of income. This proposed Statement would eliminate the ability to account for stock-based compensation transactions using the intrinsic value methods of APB No. 25 and generally would require that such transactions be accounted for using a fair-value based method, with binomial or lattice model preferred to the Black-Scholes valuation model. The comment period for the exposure draft ended June 30, 2004. We are currently analyzing what impact the adoption of the exposure draft will have on our financial position and results of operations.

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# RESTATED CONDENSED CONSOLIDATED BALANCE SHEETS (IN THOUSANDS, EXCEPT SHARE AND PER SHARE DATA)

|   | June 30,<br>2004 | December 31,<br>2003 |
|---|------------------|----------------------|
|   | (unaudited)      |                      |
| ASSETS  |                  |                      |
| Current assets:   |                  |                      |
| Cash and cash equivalents   | \$ 17,775        | \$ 7,797             |
| Receivables, net of allowance for doubtful accounts of \$5,000 and 4,914 in 2004 and 2003, respectively                           | 101,575          | 90,072               |
| Prepaid expenses  | 46,731           | 32,377               |
| Deferred income tax asset   | 6,166            | 6,051                |
| Other current assets  | 5,998            | 7,665                |
| Total current assets  | 178,245          | 143,962              |
| Property, plant and equipment   | 2,015,518        | 1,988,096            |
| Less accumulated depreciation and amortization  | (757,682)        | (702,272)            |
| Net property, plant and equipment   | 1,257,836        | 1,285,824            |
| Goodwill  | 1,245,233        | 1,232,857            |
| Intangible assets   | 901,985          | 938,062              |
| Deferred financing costs, net of accumulated amortization of \$13,049 and \$11,864, respectively                                  | 14,136           | 14,285               |
| Other assets  | 35,929           | 50,744               |
| Total assets  | \$3,633,364      | \$3,665,734          |
| LIABILITIES AND STOCKHOLDER'S EQUITY  |                  |                      |
| Current liabilities:  |                  |                      |
| Trade accounts payable  | \$ 8,810         | \$ 8,813             |
| Current maturities of long-term debt  | 37,924           | 5,044                |
| Accrued expenses  | 28,507           | 38,068               |
| Deferred income   | 12,073           | 14,372               |
| Total current liabilities   | 87,314           | 66,297               |
| Long-term debt  | 1,335,944        | 1,412,319            |
| Deferred income tax liabilities   | 99,831           | 100,250              |
| Asset retirement obligation   | 130,513          | 123,217              |
| Other liabilities   | 8,549            | 9,109                |
| Total liabilities   | 1,662,151        | 1,711,192            |
| Stockholder's equity:   |                  |                      |
| Common stock, \$0.01 par value, authorized 3,000 shares; 100 shares issued and outstanding at June 30, 2004 and December 31, 2003 |                  | _                    |
| Additional paid-in capital  | 2,343,210        | 2,333,951            |
| Accumulated deficit   | (371,997)        | (379,409)            |
| Stockholder's equity  | 1,971,213        | 1,954,542            |
| Total liabilities and stockholder's equity  | \$3,633,364      | \$3,665,734          |

See accompanying notes to condensed consolidated financial statements.

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# RESTATED CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS (UNAUDITED) (IN THOUSANDS)

|  | Three Months Ended<br>June 30, |           | Six Months Ended<br>June 30, |             |
|--|--------------------------------|-----------|------------------------------|-------------|
|  | 2004                           | 2003      | 2004                         | 2003        |
| Net revenues   | \$226,915                      | \$208,178 | \$427,891                    | \$392,399   |
| Operating expenses   |                                |           |                              |             |
| Direct advertising expenses  | 74,362                         | 73,361    | 148,153                      | 144,918     |
| General and administrative expenses  | 38,437                         | 35,216    | 76,713                       | 71,517      |
| Corporate expenses   | 7,128                          | 5,226     | 14,203                       | 11,745      |
| Depreciation and amortization  | 72,472                         | 69,985    | 142,713                      | 138,097     |
| Loss (gain) on disposition of assets                                       | 3,237                          | (1,127)   | 2,085                        | (1,457)     |
|  | 195,636                        | 182,661   | 383,867                      | 364,820     |
| Operating income   | 31,279                         | 25,517    | 44,024                       | 27,579      |
| Other expense (income)   |                                |           |                              |             |
| Loss on debt extinguishment  | —                              | 5,754     | —                            | 16,927      |
| Interest income  | (62)                           | (66)      | (121)                        | (184)       |
| Interest expense   | 15,152                         | 19,317    | 31,456                       | 40,051      |
|  | 15,090                         | 25,005    | 31,335                       | 56,794      |
| Income (loss) before income tax expense (benefit) and cumulative effect of |                                |           |                              |             |
| a change in accounting principle   | 16,189                         | 512       | 12,689                       | (29,215)    |
| Income tax expense (benefit)   | 6,726                          | 722       | 5,277                        | (10,093)    |
| Income (loss) before cumulative effect of a change in accounting principle | 9,463                          | (210)     | 7,412                        | (19,122)    |
| Cumulative effect of a change in accounting principle, net of tax          |                                |           |                              | 40,240      |
| Net income (loss)  | \$ 9,463                       | \$ (210)  | \$ 7,412                     | \$ (59,362) |

See accompanying notes to condensed consolidated financial statements.

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# RESTATED CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (UNAUDITED) (IN THOUSANDS)

|  | Six Months Ended<br>June 30, |             |
|--|------------------------------|-------------|
|  | 2004                         | 2003        |
| Cash flows from operating activities:  |                              |             |
| Net income (loss)  | \$ 7,412                     | \$ (59,362) |
| Adjustments to reconcile net income (loss) to net cash provided by operating activities: |                              |             |
| Depreciation and amortization  | 142,713                      | 138,097     |
| Amortization included in interest expense  | 1,185                        | 1,595       |
| Loss (gain) on disposition of assets   | 2,085                        | (1,457)     |
| Deferred tax expense (benefit)   | 4,455                        | (9,833)     |
| Provision for doubtful accounts  | 3,460                        | 4,268       |
| Loss on debt extinguishment  | _                            | 16,927      |
| Cumulative effect of a change in accounting principle, net of tax                        | —                            | 40,240      |
| Changes in operating assets and liabilities:   |                              |             |
| (Increase) decrease in:  |                              |             |
| Receivables  | (13,922)                     | (10,165)    |
| Prepaid expenses   | (14,550)                     | (13,038)    |
| Other assets   | 15,561                       | (15,922)    |
| Increase (decrease) in:  |                              | 250         |
| Trade accounts payable   | (2)                          | 370         |
| Accrued expenses   | (9,626)                      | 5,451       |
| Other liabilities  | (2,299)                      | (1,014)     |
| Net cash provided by operating activities  | 136,472                      | 96,157      |
| Cash flows from investing activities:  |                              |             |
| Acquisition of new markets   | (50,541)                     | (101,599)   |
| Capital expenditures   | (34,949)                     | (40,767)    |
| Proceeds from disposition of assets  | 3,526                        | 2,448       |
| Net cash used in investing activities  | (81,964)                     | (139,918)   |
| Cash flows from financing activities:  |                              |             |
| Debt issuance costs  | (1,036)                      | (9,050)     |
| Dividend   | —                            | (15,813)    |
| Principal payments on long-term debt   | (3,494)                      | (370,939)   |
| Net (payments) borrowings under credit agreements  | (40,000)                     | 40,000      |
| Cash from deposits for debt extinguishment   | —                            | 266,657     |
| Net proceeds from note offering and new note payable                                     |                              | 127,988     |
| Net cash (used in) provided by financing activities                                      | (44,530)                     | 38,843      |
| Net increase (decrease) in cash and cash equivalents                                     | 9,978                        | (4,918)     |
| Cash and cash equivalents at beginning of period   | 7,797                        | 15,610      |
| Cash and cash equivalents at end of period   | \$ 17,775                    | \$ 10,692   |
| Supplemental disclosures of cash flow information:                                       | ÷,,,,,,                      | ±           |
| Cash paid for interest   | \$ 33,538                    | \$ 28,875   |
| Cash paid for state and federal income taxes   | \$ 423                       | \$ 291      |
| -  | \$ 4,270                     | \$ 50,630   |
| Parent company stock contributed for acquisitions  | J 4,∠/U                      | \$ 50,050   |

See accompanying notes to condensed consolidated financial statements.



#### NOTE TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED) (IN THOUSANDS, EXCEPT FOR SHARE DATA)

#### 1. Significant Accounting Policies

The information included in the foregoing interim condensed consolidated financial statements is unaudited. In the opinion of management all adjustments, consisting of normal recurring adjustments, necessary for a fair presentation of Lamar Media's financial position and results of operations for the interim periods presented have been reflected herein. The results of operations for interim periods are not necessarily indicative of the results to be expected for the entire year. These condensed consolidated financial statements should be read in conjunction with Lamar Media's consolidated financial statements and the notes thereto included in the 2003 Combined Form 10-K.

Lamar Media previously included amortization of debt issuance costs under depreciation in the Consolidated Statement of Operations. The Company is reclassifying this cost to interest expense. The effect of this reclassification is a decrease in depreciation and amortization and an increase expense and operating income in the prior periods. The reclassification had no effect on previously reported net income. The amortization of debt issuance fees was \$385 and \$847 for the three months ended June 30, 2004 and June 30, 2003 and \$1,185 and \$1,595 for the six months ended June 30, 2004 and June 30, 2003, respectively.

Certain notes are not provided for the accompanying consolidated financial statements as the information in notes 2, 3, 4, 5, 6, 8 and 10 to the condensed consolidated financial statements of Lamar Advertising Company included elsewhere in this report is substantially equivalent to that required for the condensed consolidated financial statements of Lamar Media Corp. Earnings per share data is not provided for Lamar Media Corp. as it is a wholly owned subsidiary of Lamar Advertising Company.

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#### ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

This discussion contains forward-looking statements. Actual results could differ materially from those anticipated by the forward-looking statements due to risks and uncertainties described in the section of this combined report on Form 10-Q/A entitled "Note Regarding Forward–Looking Statements" and in the 2003 Combined Form 10-K under the caption "Factors Affecting Future Operating Results." You should carefully consider each of these risks and uncertainties in evaluating the Company's and Lamar Media's financial conditions and results of operations. Investors are cautioned not to place undue reliance on the forward-looking statements contained in this document. These statements speak only as of the date of this document, and the Company undertakes no obligation to update or revise the statements, except as may be required by law.

#### Lamar Advertising Company

The following is a discussion of the consolidated financial condition and results of operations of the Company for the six months and three months ended June 30, 2004 and 2003. This discussion should be read in conjunction with the consolidated financial statements of the Company and the related notes.

#### **OVERVIEW**

The Company's net revenues, which represent gross revenues less commissions paid to advertising agencies that contract for the use of advertising displays on behalf of advertisers, are derived primarily from the sale of advertising on outdoor advertising displays owned and operated by the Company. The Company relies on sales of advertising space for its revenues, and its operating results are therefore affected by general economic conditions, as well as trends in the advertising industry. Advertising spending is particularly sensitive to changes in general economic conditions.

Since December 31, 2001, the Company has increased the number of outdoor advertising displays it operates by approximately 3% by completing over 190 strategic acquisitions of outdoor advertising and transit assets for an aggregate purchase price of approximately \$378.2 million, which included the issuance of 3,024,545 shares of Lamar Advertising Company Class A common stock valued at the time of issuance of approximately \$109.2 million and warrants valued at the time of issuance of approximately \$1.8 million. The Company has financed its recent acquisitions and intends to finance its future acquisition activity from available cash, borrowings under its bank credit agreement, as amended, and the issuance of Class A common stock. See "Liquidity and Capital Resources" below. As a result of acquisitions, the operating performance of individual markets and of the Company as a whole are not necessarily comparable on a year-to-year basis. The Company expects to continue to pursue acquisitions that complement the Company's existing operations.

Growth of the Company's business requires expenditures for maintenance and capitalized costs associated with new billboard displays, logo sign and transit contracts, and the purchase of real estate and operating equipment. The following table presents a breakdown of capitalized expenditures for the three and six months ended June 30, 2004 and 2003:

|                            | Ju       | Three months ended<br>June 30,<br>(in thousands) |          | Six months ended<br>June 30,<br>(in thousands) |  |
|----------------------------|----------|--|----------|--|--|
|                            | 2004     | 2003   | 2004     | 2003   |  |
| Billboard                  | \$14,067 | \$15,121   | \$24,185 | \$25,221                                       |  |
| Logos                      | 475      | 1,550  | 1,152    | 4,068  |  |
| Transit                    | 444      | 221  | 775      | 931  |  |
| Land and buildings         | 2,462    | 3,030  | 5,765    | 5,919  |  |
| Other PP&E                 | 1,736    | 3,037  | 3,198    | 4,628  |  |
| Total capital expenditures | \$19,184 | \$22,959   | \$35,075 | \$40,767                                       |  |

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# **RESULTS OF OPERATIONS**

#### Six Months ended June 30, 2004 compared to Six Months ended June 30, 2003

Net revenues increased \$35.5 million or 9.0% to \$427.9 million for the six months ended June 30, 2004 from \$392.4 million for the same period in 2003. This increase was attributable primarily to (i) an increase in billboard net revenues of \$34.3 million or 9.3%, (ii) a \$0.8 million increase in logo sign revenue, which represents an increase of 4.3% over the prior period, and (iii) a \$0.7 million increase in transit revenue, which represents a 16.8% increase over the prior period.

The increase in billboard net revenues of \$34.3 million was due to both acquisition activity and internal growth generated by increases in both billboard occupancy and rates while the increase in logo sign revenue of \$0.8 million and transit revenue growth of \$0.7 million was generated by internal growth across various markets within the logo sign and transit programs. Net revenues for the six months ended June 30, 2004 as compared to adjusted net revenue<sup>(1)</sup> for the six months ended June 30, 2003, which includes adjustments for acquisitions and divestitures for the same time frame as actually owned in 2004, increased \$27.3 million or 6.8% as a result of net revenue internal growth.

Operating expenses, exclusive of depreciation and amortization and gain (loss) on sale of assets, increased \$10.9 million or 4.8% to \$239.2 million for the six months ended June 30, 2004 from \$228.3 million for the same period in 2003. There was an \$8.4 million increase as a result of additional operating expenses related to the operations of acquired outdoor advertising assets and increases in costs in operating the Company's core assets and a \$2.5 million increase in corporate expenses. The increase in corporate expenses is primarily related to the new national sales department established in 2004 at the corporate headquarters and a \$1.0 million reduction in our legal reserve, which was recorded as a reduction of corporate expenses in the second quarter of 2003.

Depreciation and amortization expense increased \$4.6 million or 3.3% from \$138.1 million for the six months ended June 30, 2003 to \$142.7 million for the six months ended June 30, 2004.

Due to the above factors, operating income increased \$16.5 million to \$43.9 million for six months ended June 30, 2004 compared to \$27.4 million for the same period in 2003.

In the first quarter of 2003, the Company recorded approximately \$11.2 million as a loss on extinguishment of debt related to the prepayment of the 9 5/8% Senior Subordinated Notes due 2006 and the write-off of related debt issuance costs. In the second quarter of 2003, the Company recorded a loss on extinguishment of debt of \$5.8 million, related to the prepayment of \$100 million in principal amount of its 8 5/8% Senior Subordinated Notes due 2007. During the six months ended June 30, 2004, there were no refinancing activities resulting in a loss on extinguishment of debt.

As a result of our refinancing activities and lower interest rates, interest expense decreased \$12.7 million from \$49.7 million for the six months ended June 30, 2003 to \$37.0 million for the six months ended June 30, 2004.

The increase in operating income, the absence of a loss on extinguishment of debt and the decrease in interest expense described above resulted in a \$45.9 million increase in income before income taxes and cumulative effect of a change in accounting principle. This increase in income resulted in an increase in the income tax expense of \$16.8 million for the six months ended June 30, 2004 over the same period in 2003. The effective tax rate for the six months ended June 30, 2004 was 41.7%.

Due to the adoption of SFAS No. 143, the Company recorded a cumulative effect of a change in accounting principle, net of tax, of \$40.2 million during the six months ended June 30, 2003.

As a result of the above factors, the Company recognized net income for the six months ended June 30, 2004 of \$4.0 million, as compared to a net loss of \$65.3 million for the same period in 2003.

(1) Reconciliation of Reported Net Revenue to Adjusted Net Revenue:

|  |                   | ended June 30,<br>pusands) |
|--|-------------------|----------------------------|
|  | 2004              | 2003                       |
| Reported net revenue                         | \$427,891         | \$392,399                  |
| Acquisition net revenue, net of divestitures |                   | 8,162                      |
| Adjusted net revenue                         | \$ <u>427,891</u> | \$ <u>400,561</u>          |

The Company's management believes that adjusted net revenue is useful in evaluating the Company's performance and provides investors and financial analysts a better understanding of the Company's core operating results. The acquisition adjustments are intended to provide information that may be useful for investors when assessing period to period results. Our presentations of this measure, however, may not be comparable to similarly titled measures used by other companies.



# Three Months ended June 30, 2004 compared to Three Months ended June 30, 2003

Net revenues increased \$18.7 million or 9.0% to \$226.9 million for the three months ended June 30, 2004 from \$208.2 million for the same period in 2003. This increase was attributable primarily to an increase in billboard net revenues of \$17.7 million or 9.1% over the prior period. The increase in billboard net revenues of \$17.7 million was due to both acquisition activity and internal growth generated by increases in both billboard occupancy and rates. Net revenues for the three months ended June 30, 2004 as compared to adjusted net revenue<sup>(2)</sup> for the three months ended June 30, 2003, which includes adjustments for acquisitions and divestitures for the same time frame as actually owned in 2004, increased \$16.2 million or 7.7% as a result of net revenue internal growth.

Operating expenses, exclusive of depreciation and amortization and gain (loss) on sale of assets, increased \$6.1 million or 5.4% to \$120.0 million for the three months ended June 30, 2004 from \$113.9 million for the same period in 2003. There was a \$4.2 million increase as a result of additional operating expenses related to the operations of acquired outdoor advertising assets and increases in costs in operating the Company's core assets and a \$1.9 million increase in corporate expenses. The increase in corporate expenses is primarily related to the new national sales department established in 2004 at the corporate headquarters and a \$1.0 million reduction in our legal reserve, which was recorded as a reduction of corporate expenses in the second quarter of 2003.

Depreciation and amortization expense increased \$2.5 million or 3.6% from \$70.0 million for the three months ended June 30, 2003 to \$72.5 million for the three months ended June 30, 2004, due to continued acquisition activity and capital expenditures.

Due to the above factors, operating income increased \$5.8 million to \$31.2 million for the three months ended June 30, 2004 compared to \$25.4 million for the same period in 2003.

In the second quarter of 2003, the Company recorded a loss on extinguishment of debt of \$5.8 million, related to the prepayment of \$100 million in principal amount of its 8 5/8% Senior Subordinated Notes due 2007. During the three months ended June 30, 2004, there were no refinancing activities resulting in a loss on extinguishment of debt.

As a result of our refinancing activities and lower interest rates, interest expense decreased \$6.2 million from \$24.3 million for the three months ended June 30, 2003 to \$18.1 million for the three months ended June 30, 2004.

The increase in operating income, the absence of the loss on extinguishment of debt and the decrease in interest expense described above resulted in a \$17.8 million increase in income before income taxes and cumulative effect of a change in accounting principle. There was an increase in income tax expense of \$6.7 million for the three months ended June 30, 2004 over the same period in 2003. The effective tax rate for the three months ended June 30, 2004 was 41.5%.

As a result of the above factors, the Company recognized net income for the three months ended June 30, 2004 of \$7.7 million, as compared to a net loss of \$3.3 million for the same period in 2003.

#### LIQUIDITY AND CAPITAL RESOURCES

The Company has historically satisfied its working capital requirements with cash from operations and borrowings under its bank credit facility. The Company's wholly owned subsidiary, Lamar Media Corp., is the borrower under the bank credit facility and maintains all corporate cash balances. Any cash requirements of Lamar Advertising, therefore, must be funded by distributions from Lamar Media. The Company's acquisitions have been financed primarily with funds borrowed under the bank credit facility and issuance of its Class A common stock and debt securities. If an acquisition is made by one of the Company's subsidiaries using the Company's Class A common stock, a permanent contribution of additional paid-in-capital of Class A common stock is distributed to that subsidiary.

#### (2) Reconciliation of Reported Net Revenue to Adjusted Net Revenue:

|  | Three months ended June 30,<br>(in thousands) |           |  |
|--|---|-----------|--|
|  | 2004  | 2003      |  |
| Reported net revenue                         | \$226,915                                     | \$208,178 |  |
| Acquisition net revenue, net of divestitures |   | 2,541     |  |
| Adjusted net revenue                         | \$226,915                                     | \$210,719 |  |

The Company's management believes that adjusted net revenue is useful in evaluating the Company's performance and provides investors and financial analysts a better understanding of the Company's core operating results. The acquisition adjustments are intended to provide information that may be useful for investors when assessing period to period results. Our presentations of this measure, however, may not be comparable to similarly titled measures used by other companies.



The Company's cash flows provided by operating activities increased by \$18.9 million for the six months ended June 30, 2004. The increase was due primarily to a change in net income (loss) of \$69.3 million offset by a decrease in adjustments to reconcile net loss to cash provided by operating activities of \$34.8 million, which primarily includes a decrease in the loss on extinguishment of debt of \$16.9 million; a decrease in the cumulative effect of a change in accounting principle of \$40.2 million offset by a decrease in deferred income tax benefit of \$15.8 million; and an increase in depreciation and amortization of \$4.6 million and an increase in loss (gain) on disposition of assets of \$3.5 million. In addition, as compared to the same period in 2003, there were increases in the change in receivables of \$4.1 million and prepaid expenses of \$1.6 million, and decreases in other liabilities of \$1.3 million, trade accounts payable of \$0.3 million and in accrued expenses of \$14.9 million offset by a decrease in other assets of \$6.5 million.

Cash flows used in investing activities decreased \$59.0 million from \$141.1 million in 2003 to \$82.1 million in 2004 primarily due to the decreases in cash used in acquisition activity of \$52.3 million and capital expenditures of \$5.7 million and an increase in proceeds from disposition of assets of \$1.0 million.

Cash flows used in financing activities decreased by \$63.1 million for the six months ended June 30, 2004 due to decreases in cash from deposits for debt extinguishment of \$266.7 million and net proceeds from note offerings and new notes payable of \$408.3 million offset by decreases of \$287.4 million in principal payments of long-term debt and deposits for debt extinguishment of \$301.2 million related to the Company's refinancing activity in 2003. In addition, there was a \$15.2 million increase in proceeds from issuance of the Company's Class A common stock related to option activity, and an \$8.1 million decrease in debt issuance costs.

During the six months ended June 30, 2004, the Company financed its acquisition activity of approximately \$54.8 million with borrowings under Lamar Media's revolving credit facility and cash on hand totaling \$50.5 million as well as the issuance of the Company's Class A common stock and warrants valued at the time of issuance at approximately \$4.3 million.

The Company's wholly owned subsidiary, Lamar Media Corp., amended its bank credit facility in February 2004 whereby it changed its \$975.0 million term facility, which included a \$300.0 million Tranche A facility and a \$675.0 million Tranche B facility, to a \$425.0 million Tranche A and a \$550.0 million Tranche C facility. The bank credit facility is comprised of a \$225.0 million revolving bank credit facility and a \$975.0 million term facility. The bank credit facility. The bank credit facility, which permits Lamar Media to request that its lenders enter into commitments to make additional term loans to it, up to a maximum aggregate amount of \$500.0 million. The lenders have no obligation to make additional term loans to Lamar Media under the incremental facility, but may enter into such commitments in their sole discretion. At June 30, 2004, Lamar Media had \$216.6 million available under its revolving bank credit facility.

In the future, Lamar Media has principal reduction obligations and revolver commitment reductions under its bank credit agreement. In addition it has fixed commercial commitments. These commitments were detailed in the Company's Annual Report on Form 10-K for the year ended December 31, 2003, which was filed on March 10, 2004, and there have been no material changes during the six months ended June 30, 2004.

Currently Lamar Media has outstanding approximately \$385.0 million 7 1/4% Senior Subordinated Notes due 2013 issued in December 2002 and June 2003. The indenture relating to Lamar Media's outstanding notes restrict its ability to incur indebtedness other than:

- up to \$1.3 billion of indebtedness under its bank credit facility;
- currently outstanding indebtedness or debt incurred to refinance outstanding debt;
- inter-company debt between Lamar Media and its subsidiaries or between subsidiaries;
- certain purchase money indebtedness and capitalized lease obligations to acquire or lease property in the ordinary course of business that cannot exceed the greater of \$20 million or 5% of Lamar Media's net tangible assets; and
- additional debt not to exceed \$40 million.

Lamar Media is required to comply with certain covenants and restrictions under its bank credit agreement. If the Company fails to comply with these tests, the payments due under the bank credit agreement may be accelerated. At June 30, 2004 and currently Lamar Media is in compliance with all such tests.



#### **Table of Contents**

Lamar Media cannot exceed the following financial ratios under its bank credit facility:

- a total debt ratio, defined as total consolidated debt to EBITDA, as defined below, for the most recent four fiscal quarters, of 6.00 to 1 (through December 30, 2004) and 5.75 to 1 (after December 30, 2004); and
- a senior debt ratio, defined as total consolidated senior debt to EBITDA, as defined below, for the most recent four fiscal quarters, of 4.00 to 1 (through December 30, 2004) and 3.75 to 1 (after December 30, 2004).

In addition, the bank credit facility requires that Lamar Media must maintain the following financial ratios:

- an interest coverage ratio defined as the ratio of EBITDA, as defined below, for the most recent four fiscal quarters to total consolidated accrued interest expense for that period, of at least 2.25 to 1; and
- a fixed charges coverage ratio, defined as the ratio of EBITDA, as defined below, for the most recent four fiscal quarters to the sum of (1) the total payments of principal and interest on debt for such period, (2) capital expenditures made during such period and (3) income and franchise tax payments made during such period, of at least 1.05 to 1.

As defined under Lamar Media's bank credit facility, EBITDA is, for any period, operating income for Lamar Media and its restricted subsidiaries (determined on a consolidated basis without duplication in accordance with GAAP) for such period (calculated before taxes, interest expense, depreciation, amortization and any other non-cash income or charges accrued for such period and (except to the extent received or paid in cash by Lamar Media or any of its restricted subsidiaries) income or loss attributable to equity in affiliates for such period) excluding any extraordinary and unusual gains or losses during such period and excluding the proceeds of any casualty events whereby insurance or other proceeds are received and certain dispositions not in the ordinary course. Any dividend payment made by Lamar Media or any of its restricted subsidiaries to Lamar Advertising Company during any period to enable Lamar Advertising Company to pay certain qualified expenses on behalf of Lamar Media and its subsidiaries shall be treated as operating expenses of Lamar Media for the purposes of calculating EBITDA for such period. EBITDA under the bank credit agreement is also adjusted to reflect certain acquisitions or dispositions were made on the first day of such period.

The Company believes that its current level of cash on hand, availability under its bank credit agreement and future cash flows from operations are sufficient to meet its operating needs through the year 2004. All debt obligations are on the Company's balance sheet.

#### NEW ACCOUNTING PRONOUNCEMENTS

In December 2003, the FASB issued Interpretation No. 46R, "Consolidation of Variable Interest Entities, (revised December 2003) an interpretation of ARB No. 51." This Interpretation addresses the consolidation by business enterprises of variable interest entities as defined in the Interpretation. The Interpretation applies immediately to variable interests in variable interest entities created after January 31, 2003 and existing variable interest entities at the end of the period ending after March 15, 2004. The application of this Interpretation did not have an effect on the Company's financial statements as the Company has no interest in variable interest entities.

On March 31, 2004, the FASB published an Exposure Draft, "Share-Based Payment, an Amendment of FASB Statement No. 123 and APB No. 25." The proposed change in accounting would replace the existing requirements under FAS No. 123 and APB No. 25. Under the proposal, all forms of share-based payments to employees, including employee stock options and employee stock purchase plans, would be treated the same as other forms of compensation by recognizing the related cost in the statement of income. This proposed Statement would eliminate the ability to account for stock-based compensation transactions using the intrinsic value methods of APB No. 25 and generally would require that such transactions be accounted for using a fair-value based method, with binomial or lattice models preferred to the Black-Scholes valuation model. The comment period for the exposure draft ended June 30, 2004. We are currently analyzing what impact, if any, the adoption of the exposure draft, if issued as a final standard, will have on our financial position and results of operations.

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#### Lamar Media Corp.

The following is a discussion of the consolidated financial condition and results of operations of Lamar Media for the six months and the three months ended June 30, 2004 and 2003. This discussion should be read in conjunction with the consolidated financial statements of Lamar Media and the related notes.

### Six Months ended June 30, 2004 compared to Six Months ended June 30, 2003

Net revenues increased \$35.5 million or 9.0% to \$427.9 million for the six months ended June 30, 2004 from \$392.4 million for the same period in 2003. This increase was attributable primarily to (i) an increase in billboard net revenues of \$34.3 million or 9.3% over the prior period, (ii) a \$0.8 million increase in logo sign revenue, which represents an increase of 4.3% over the prior period and (iii) a \$0.7 million increase in transit revenue, which represents a 16.8% increase over the prior period.

The increase in billboard net revenues of \$34.3 million was due to both acquisition activity and internal growth generated by increases in both billboard occupancy and rates while the increase in logo sign revenue of \$0.8 million and transit revenue growth of \$0.7 million was generated by internal growth across various markets within the logo sign and transit programs. Net revenues for the six months ended June 30, 2004 as compared to adjusted net revenue<sup>(3)</sup> for the six months ended June 30, 2003, which includes adjustments for acquisitions and divestitures for the same time frame as actually owned in 2004, increased \$27.3 million or 6.8% as a result of net revenue internal growth.

Operating expenses, exclusive of depreciation and amortization and gain (loss) on sale of assets, increased \$10.9 million or 4.8% to \$239.1 million for the six months ended June 30, 2004 from \$228.2 million for the same period in 2003. There was a \$8.4 million increase as a result of additional operating expenses related to the operations of acquired outdoor advertising assets and increases in costs in operating the Company's core assets and a \$2.5 million increase in corporate expenses. The increase in corporate expenses is primarily related to the new national sales department established in 2004 at the corporate headquarters and a \$1.0 million reduction in our legal reserve, which was recorded as a reduction of corporate expenses in the second quarter of 2003.

Depreciation and amortization expense increased \$4.6 million or 3.3% from \$138.1 million for the six months ended June 30, 2003 to \$142.7 million for the six months ended June 30, 2004.

Due to the above factors, operating income increased \$16.4 million to \$44.0 million for six months ended June 30, 2004 compared to \$27.6 million for the same period in 2003.

In the first quarter of 2003, the Company recorded approximately \$11.2 million as a loss on extinguishment of debt related to the prepayment of the 9 5/8% Senior Subordinated Notes due 2006 and the write-off of related debt issuance costs. In the second quarter of 2003, the Company recorded a loss on extinguishment of debt of \$5.8 million, related to the prepayment of \$100 million in principal amount of its 8 5/8% Senior Subordinated Notes due 2007. During the six months ended June 30, 2004, there were no refinancing activities resulting in a loss on extinguishment of debt.

As a result of our refinancing activities and lower interest rates, interest expense decreased \$8.6 million from \$40.1 million for the six months ended June 30, 2003 to \$31.5 million for the six months ended June 30, 2004.

The increase in operating income, the absence of a loss on extinguishment of debt and the decrease in interest expense described above resulted in a \$41.9 million increase in income before income taxes and cumulative effect of a change in accounting principle. This increase in income resulted in an increase in the income tax expense of \$15.4 million for the six months ended June 30, 2004 over the same period in 2003. The effective tax rate for the six months ended June 30, 2004 was 41.6%.

#### (3) Reconciliation of Reported Net Revenue to Adjusted Net Revenue:

|  |           | nded June 30,<br>usands) |
|--|-----------|--------------------------|
|  | 2004      | 2003                     |
| Reported net revenue                         | \$427,891 | \$392,399                |
| Acquisition net revenue, net of divestitures |           | 8,162                    |
| Adjusted net revenue                         | \$427,891 | \$400,561                |

The Company's management believes that adjusted net revenue is useful in evaluating the Company's performance and provides investors and financial analysts a better understanding of the Company's core operating results. The acquisition adjustments are intended to provide information that may be useful for investors when assessing period to period results. Our presentations of this measure, however, may not be comparable to similarly titled measures used by other companies.



Due to the adoption of SFAS No. 143, the Company recorded a cumulative effect of a change in accounting principle, net of tax, of \$40.2 million during the six months ended June 30, 2003.

As a result of the above factors, the Company recognized net income for the six months ended June 30, 2004 of \$7.4 million, as compared to a net loss of \$59.4 million for the same period in 2003.

#### Three Months ended June 30, 2004 compared to Three Months ended June 30, 2003

Net revenues increased \$18.7 million or 9.0% to \$226.9 million for the three months ended June 30, 2004 from \$208.2 million for the same period in 2003. This increase was attributable primarily to an increase in billboard net revenues of \$17.7 million or 9.1% over the prior period. The increase in billboard net revenues of \$17.7 million was due to both acquisition activity and internal growth generated by increases in both billboard occupancy and rates. Net revenues for the three months ended June 30, 2004 as compared to adjusted net revenue<sup>(4)</sup> for the three months ended June 30, 2003, which includes adjustments for acquisitions and divestitures for the same time frame as actually owned in 2004, increased \$16.2 million or 7.7% as a result of net revenue internal growth.

Operating expenses, exclusive of depreciation and amortization and gain (loss) on sale of assets, increased \$6.1 million or 5.4% to \$119.9 million for the three months ended June 30, 2004 from \$113.8 million for the same period in 2003. There was a \$4.2 million increase as a result of additional operating expenses related to the operations of acquired outdoor advertising assets and increases in costs in operating the Company's core assets and a \$1.9 million increase in corporate expenses. The increase in corporate expenses is primarily related to the new national sales department established in 2004 at the corporate headquarters and a \$1.0 million reduction in our legal reserve which, was recorded as a reduction of corporate expenses in the second quarter of 2003.

Depreciation and amortization expense increased \$2.5 million or 3.6% from \$70.0 million for the three months ended June 30, 2003 to \$72.5 million for the three months ended June 30, 2004, due to continued acquisition activity and capital expenditures.

Due to the above factors, operating income increased \$5.8 million to \$31.3 million for the three months ended June 30, 2004 compared to \$25.5 million for the same period in 2003.

In the second quarter of 2003, the Company recorded a loss on extinguishment of debt of \$5.8 million, related to the prepayment of \$100 million in principal amount of its 8 5/8% Senior Subordinated Notes due 2007. During the three months ended June 30, 2004, there were no refinancing activities resulting in a loss on extinguishment of debt.

As a result of our refinancing activities and lower interest rates, interest expense decreased \$4.1 million from \$19.3 million for the three months ended June 30, 2003 to \$15.2 million for the three months ended June 30, 2004.

The increase in operating income, the absence of the loss on extinguishment of debt and the decrease in interest expense described above resulted in a \$15.7 million increase in income before income taxes and cumulative effect of a change in accounting principle. There was an increase in income tax expense of \$6.0 million for the three months ended June 30, 2004 over the same period in 2003. The effective tax rate for the three months ended June 30, 2004 was 41.5%.

As a result of the above factors, the Company recognized net income for the three months ended June 30, 2004 of \$9.5 million, as compared to a net loss of \$.2 million for the same period in 2003.

#### (4) Reconciliation of Reported Net Revenue to Adjusted Net Revenue:

|  | Three months ended June 30,<br>(in thousands) |           |  |
|--|---|-----------|--|
|  | 2004  | 2003      |  |
| Reported net revenue                         | \$226,915                                     | \$208,178 |  |
| Acquisition net revenue, net of divestitures |   | 2,541     |  |
| Adjusted net revenue                         | \$226,915                                     | \$210,719 |  |

The Company's management believes that adjusted net revenue is useful in evaluating the Company's performance and provides investors and financial analysts a better understanding of the Company's core operating results. The acquisition adjustments are intended to provide information that may be useful for investors when assessing period to period results. Our presentations of this measure, however, may not be comparable to similarly titled measures used by other companies.



# ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

#### Lamar Advertising Company and Lamar Media Corp.

Lamar Advertising Company is exposed to interest rate risk in connection with variable rate debt instruments issued by its wholly owned subsidiary Lamar Media Corp. The information below summarizes the Company's interest rate risk associated with its principal variable rate debt instruments outstanding at June 30, 2004, and should be read in conjunction with Note 9 of the Notes to the Company's Consolidated Financial Statements in its Annual Report on Form 10-K for the year ended December 31, 2003, which was filed on March 10, 2004.

Loans under Lamar Media Corp.'s bank credit agreement bear interest at variable rates equal to the JPMorgan Chase Prime Rate or LIBOR plus the applicable margin. Because the JPMorgan Chase Prime Rate or LIBOR may increase or decrease at any time, the Company is exposed to market risk as a result of the impact that changes in these base rates may have on the interest rate applicable to borrowings under the bank credit agreement. Increases in the interest rates applicable to borrowings under the bank credit agreement would result in increased interest expense and a reduction in the Company's net income.

At June 30, 2004, there was approximately \$975.0 million of aggregate indebtedness outstanding under the bank credit agreement, or approximately 60.1% of the Company's outstanding long-term debt on that date, bearing interest at variable rates. The aggregate interest expense for the six months ended June 30, 2004 with respect to borrowings under the bank credit agreement was \$16.2 million, and the weighted average interest rate applicable to borrowings under this credit facility during the six months ended June 30, 2004 was 3.0%. Assuming that the weighted average interest rate was 200-basis points higher (that is 5.0% rather than 3.0%), then the Company's six months ended June 30, 2004 interest expense would have been approximately \$10.3 million higher resulting in a \$6.0 million decrease in the Company's six months ended June 30, 2004 net income.

The Company has attempted to mitigate the interest rate, risk resulting from its variable interest rate, long-term debt instruments by issuing fixed rate, long-term debt instruments and maintaining a balance over time between the amount of the Company's variable rate and fixed rate indebtedness. In addition, the Company has the capability under the bank credit agreement to fix the interest rates applicable to its borrowings at an amount equal to LIBOR plus the applicable margin for periods of up to twelve months, which would allow the Company to mitigate the impact of short-term fluctuations in market interest rates. In the event of an increase in interest rates, the Company may take further actions to mitigate its exposure. The Company cannot guarantee, however, that the actions that it may take to mitigate this risk will be feasible or if these actions are taken, that they will be effective.

# **ITEM 4. CONTROLS AND PROCEDURES**

#### a) Evaluation of disclosure controls and procedures.

The Company's and Lamar Media's management, with the participation of the principal executive officer and principal financial officer of the Company and Lamar Media, have evaluated the effectiveness of the design and operation of the Company's and Lamar Media's disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended) as of the end of the period covered by this quarterly report. Based on this evaluation, the principal executive officer and principal financial officer of the Company and Lamar Media concluded that these disclosure controls and procedures are effective and designed to ensure that the information required to be disclosed in the Company's and Lamar Media's reports filed or submitted under the Securities Exchange Act of 1934 is recorded, processed, summarized and reported within the requisite time periods.

#### b) Changes in internal controls.

There was no change in the internal control over financial reporting (as defined in Rules 13a-15(f) and 15d-15(f) under the Securities Exchange Act of 1934, as amended) of the Company and Lamar Media identified in connection with the evaluation of the Company's and Lamar Media's internal control performed during the last fiscal quarter that has materially affected, or is reasonably likely to materially affect, the Company's and Lamar Media's internal control over financial reporting.



# PART II - OTHER INFORMATION

# ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS.

The Company held its annual meeting of stockholders on Thursday, May 27, 2004. Kevin P. Reilly, Jr., Charles W. Lamar, III, Anna Reilly Cullinan, Stephen P. Mumblow, John Maxwell Hamilton, Thomas Reifenheiser and Robert Jelenic were elected as directors of the Company, each to hold office until the next annual meeting of stockholders or until his or her successor has been elected and qualified. The stockholders also approved an amendment to the Company's 1996 Equity Incentive Plan to increase the number of shares of the Company's Class A common stock available for issuance from 8,000,000 to 10,000,000 shares.

The results of voting at the Company's annual meeting of stockholders were as follows:

# **Proposal No. 1 Election of Directors**

| Nominee                | VOTES<br>FOR | VOTES<br>WITHHELD |
|------------------------|--------------|-------------------|
| Kevin P. Reilly, Jr.   | 239,033,483  | 376,866           |
| Charles W. Lamar, III  | 238,595,883  | 814,466           |
| Anna Reilly Cullinan   | 239,033,483  | 376,866           |
| Stephen P. Mumblow     | 238,585,533  | 824,816           |
| John Maxwell Hamilton  | 239,033,483  | 376,866           |
| Thomas V. Reifenheiser | 239,033,483  | 376,866           |
| Robert M. Jelenic      | 239,195,363  | 214,986           |
|                        |              |                   |

# Proposal No. 2. Amendment of the Company's 1996 Equity Incentive Plan

| VOTES       | VOTES      | VOTES   | BROKER    |
|-------------|------------|---------|-----------|
| FOR         | AGAINST    | ABSTAIN | NON-VOTES |
| 201,803,772 | 30,884,463 | 3,627   | 6,718,487 |

# ITEM 6. EXHIBITS AND REPORTS ON FORM 8-K.

(a) The Exhibits filed as part of this report are listed on the Exhibit Index immediately following the signature page hereto, which Exhibit Index is incorporated herein by reference.

# (b) Reports on Form 8-K

On May 6, 2004, Lamar Advertising Company filed a Current Report on Form 8-K (Item 12) in order to furnish to the Commission its earnings press release for the quarter ended March 31, 2004.\*

<sup>\*</sup> Information furnished under Item 9 or Item 12 of Form 8-K is not incorporated by reference, is not deemed filed and is not subject to liability under Section 11 of the Securities Act of 1933 or Section 18 of the Securities exchange Act of 1934.

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# SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, each registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

|                          | LAMAR ADVERTISING COMPANY  |
|--------------------------|--|
| DATED: November 30, 2004 | BY: /s/ Keith A. Istre<br>Chief Financial and Accounting Officer and Treasurer |
|                          | LAMAR MEDIA CORP.  |
| DATED: November 30, 2004 | BY: /s/ Keith A. Istre<br>Chief Financial and Accounting Officer and Treasurer |

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# INDEX TO EXHIBITS

| EXHIBIT<br>NUMBER | DESCRIPTION   |
|-------------------|---|
| 2.1               | Agreement and Plan of Merger dated as of July 20, 1999 among Lamar Media Corp., Lamar New Holding Co. and Lamar Holdings Merge Co. Previously filed as Exhibit 2.1 to the Company's Current Report on Form 8-K filed on July 22, 1999 (File No. 0-30242) and incorporated herein by reference.  |
| 3.1               | Certificate of Incorporation of Lamar New Holding Co. Previously filed as Exhibit 3.1 to the Company's Quarterly Report on Form 10-Q for the period ended June 30, 1999 (File No. 0-20833) filed on August 16, 1999 and incorporated herein by reference.   |
| 3.2               | Certificate of Amendment of Certificate of Incorporation of Lamar New Holding Co. (whereby the name of Lamar New Holding Co. was changed to Lamar Advertising Company). Previously filed as Exhibit 3.2 to the Company's Quarterly Report on Form 10-Q for the period ended June 30, 1999 (File No. 0-20833) filed on August 16, 1999 and incorporated herein by reference.                   |
| 3.3               | Certificate of Amendment of Certificate of Incorporation of Lamar Advertising Company. Previously filed as Exhibit 3.3 to the Company's Quarterly Report on Form 10-Q for the period ended June 30, 2000 (File No. 0-30242) filed on August 11, 2000 and incorporated herein by reference.  |
| 3.4               | Certificate of Correction of Certificate of Incorporation of Lamar Advertising Company. Previously filed as Exhibit 3.4 to the Company's Quarterly Report on Form 10-Q for the period ended September 30, 2000 (File No. 0-30242) filed on November 14, 2000 and incorporated herein by reference.  |
| 3.5               | Bylaws of the Lamar Advertising Company. Previously filed as Exhibit 3.3 to the Company's Quarterly Report on Form 10-Q for the period ended June 30, 1999 (File No. 0-20833) filed on August 16, 1999 and incorporated herein by reference.  |
| 3.6               | Amended and Restated Bylaws of Lamar Media Corp. Previously filed as Exhibit 3.1 to Lamar Media's Quarterly Report on Form 10-Q for the period ended September 30, 1999 (File No. 1-12407) filed on November 12, 1999 and incorporated herein by reference.   |
| 4.1               | Supplemental Indenture to the Indenture dated December 23, 2002 among Lamar Media Corp., Lamar Canadian Outdoor Company and Wachovia Bank of Delaware, National Association, as Trustee, dated April 5, 2004. Previously filed as Exhibit 4.1 to the Company's Quarterly Report on Form 10-Q for the period ended June 30, 2004 and incorporated herein by reference.                         |
| 10.1              | Joinder Agreement dated as of April 19, 2004 to Credit Agreement dated as of March 7, 2003 between Lamar Media Corp. and Lamar Canadian Outdoor Company, the Lenders party thereto and JPMorgan Chase Bank, as Administrative Agent. Previously filed as Exhibit 10.1 to the Company's Quarterly Report on Form 10-Q for the period ended June 30, 2004 and incorporated herein by reference. |
| 10.2              | 1996 Equity Incentive Plan, as amended. Previously filed as Exhibit 10.2 to the Company's Quarterly Report on Form 10-Q for the period ended June 30, 2004 and incorporated herein by reference.  |
| 31.1              | Certification of the Chief Executive Officer of Lamar Advertising Company and Lamar Media Corp. pursuant to Securities Exchange Act Rules 13a-14(a) and 15d-14(a) as adopted pursuant to Section 302 of the Sarbanes- Oxley Act of 2002. Filed herewith.  |
| 31.2              | Certification of the Chief Financial Officer of Lamar Advertising Company and Lamar Media Corp. pursuant to Securities Exchange Act Rules 13a-14(a) and 15d-14(a) as adopted pursuant to Section 302 of the Sarbanes- Oxley Act of 2002. Filed herewith.  |
| 32                | Certification Pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002. Filed herewith.   |

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#### CERTIFICATIONS

I, Kevin P. Reilly, Jr., certify that:

- 1. I have reviewed this combined quarterly report on Form 10-Q/A of Lamar Advertising Company and Lamar Media Corp.;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrants as of, and for, the periods presented in this report;
- 4. The registrants' other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) for the registrants and we have:
  - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrants, including their consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b) Evaluated the effectiveness of the registrants' disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - c) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrants' most recent fiscal quarter that has materially affected, or is reasonably likely to materially affect, the registrants' internal control over financial reporting; and
- 5. The registrants' other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrants' auditors and the audit committee of the registrants' board of directors (or persons performing the equivalent functions):
  - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrants' ability to record, process, summarize and report financial information; and
  - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

DATED: November 30, 2004

BY: /s/ Kevin P. Reilly, Jr. Kevin P. Reilly, Jr. Chief Executive Officer, Lamar Advertising Company Chief Executive Officer, Lamar Media Corp.

#### CERTIFICATIONS

I, Keith A. Istre, certify that:

- 1. I have reviewed this combined quarterly report on Form 10-Q/A of Lamar Advertising Company and Lamar Media Corp.;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrants as of, and for, the periods presented in this report;
- 4. The registrants' other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) for the registrants and we have:
  - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrants, including their consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b) Evaluated the effectiveness of the registrants' disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - c) Disclosed in this report any change in the registrants' internal control over financial reporting that occurred during the registrants' most recent fiscal quarter that has materially affected, or is reasonably likely to materially affect, the registrants' internal control over financial reporting; and
- 5. The registrants' other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrants' auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrants' ability to record, process, summarize and report financial information; and
  - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrants' internal control over financial reporting.

DATED: November 30, 2004

BY: /s/ Keith A. Istre Keith A. Istre Chief Financial Officer, Lamar Advertising Company Chief Financial Officer, Lamar Media Corp.

#### LAMAR ADVERTISING COMPANY

## LAMAR MEDIA CORP.

#### **Certification of Periodic Financial Report**

#### Pursuant to 18 U.S.C. Section 1350

Each of the undersigned officers of Lamar Advertising Company ("Lamar") and Lamar Media Corp. ("Media") certifies, to his knowledge and solely for the purposes of 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that the combined Quarterly Report on Form 10-Q/A of Lamar and Media for the quarter ended June 30, 2004 fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934 and that information contained in that combined Form 10-Q fairly presents, in all material respects, the financial condition and results of operations of Lamar and Media.

Dated: November 30, 2004

By: /s/ Kevin P. Reilly, Jr. Kevin P. Reilly, Jr. Chief Executive Officer, Lamar Advertising Company Chief Executive Officer, Lamar Media Corp.

Dated: November 30, 2004

By: /s/ Keith A. Istre Keith A. Istre Chief Financial Officer, Lamar Advertising Company Chief Financial Officer, Lamar Media Corp.